

HARDWARE PAY-PER-USE

Technical Field

The technical field is pricing of hardware on a per-use basis.

Background

Many businesses, especially Internet-based enterprises, face increasing demands for computing capacity. As these demands for computing capacity have grown, a typical approach has been to continue to acquire enough computing capacity (i.e., hardware devices) to meet some service level objective, which was usually in excess of a normal service level. Alternately, or in addition, additional computing capacity may be desirable in the event of a casualty that results in loss of one or more hardware devices so as to maintain uninterrupted the desired service level. This traditional approach to acquiring computing capacity translates into costly oversizing or the risk of low service levels. For example, to provide service at an Internet Web site, the Web site operator might acquire enough server capacity to handle 80 percent of peak load. This meant that at peak, some Web site customers might not be able to access the Web site, while at off-peak hours, some servers might be idle. The closer the Web site operator tried to come to handling peak load, the larger the idle server capacity would be in off-peak hours.

Summary

A hardware pay-per-use system and corresponding method allow computer system clients to tailor their hardware utilization to more closely match changing customer demands. The system and corresponding method allow a client to react quickly to changes in demand or hardware failure and to maintain desired service levels without expensive acquisition of excess hardware capacity. The system and method incorporate flexible pay-per-use pricing plans based on data gathered from hardware products by a mechanism separate and distinct from the hardware products.

In an embodiment, the hardware pay-per-use system includes one or more hardware products and a metering mechanism coupled to the hardware products. The metering mechanism includes a hardware device separate from the hardware products. The metering mechanism acquires metrics data from the hardware products, the metrics data related, for example, to usage of the hardware products. The metering mechanism determines data to report on the usage of the hardware products. A usage repository coupled to the metering mechanism receives the determined data and generates usage reports related to the hardware products. In addition, billing reports and invoices may be generated based on the usage data.

1 A method for pricing hardware on a pay-per-use basis, wherein one or more
2 hardware products are coupled to a communications network, includes acquiring, in a
3 hardware device separate from one or more hardware products, metrics data related to an
4 operation, such as usage, of the hardware products; determining data to report based on
5 the acquiring step; sending the determined data to a usage repository; generating a usage
6 report; and generating a pay-per-use billing report and an invoice based on the usage
7 report.

8 **Description of the Drawings**

9 A hardware pay-per-use system, and corresponding method, will be described in
10 detail with reference to the following figures, in which like numerals refer to like
11 elements, and in which:

12 Figure 1 is a block diagram of a hardware pay-per-use environment;

13 Figure 2 is a detailed block diagram of a hardware pay-per-use system;

14 Figure 3 is a block diagram of a metering mechanism used with the system of
15 Figure 2; and

16 Figure 4 is a flowchart illustrating an operation of the system of Figure 2.

17 **Detailed Description**

18 Figure 1 is a block diagram of a hardware pay-per-use environment 10 that allows
19 for flexible pricing of hardware products. The flexible pricing may apply to any number
20 of financing models, including leasing, pre-payment, capital purchase, rent-to-own,
21 purchase and trade-in, and other financing models. The environment 10 includes a client
22 side 11 having one or more hardware products 12. Also included is a mechanism 13
23 capable of obtaining data related to operation of the hardware products 12. The hardware
24 products 12 are coupled to the mechanism 13 through a connection 14. Coupled to the
25 client side 11 through a connection 18 is a server side 15. The server side 15 may include
26 one or more servers 16 to process data and to support the flexible pricing, and one or
27 more databases 17 to store data related to the flexible pricing.

28 The hardware products 12 may be servers designed to operate in a networked
29 computer system. However, the hardware products 12 may be any hardware devices that
30 may be attached to a network, and from which metrics data may be obtained. In the
31 environment 10 shown in Figure 1, the hardware products 12 are leased to a client at the
32 client side. In an alternative embodiment of the environment 10, the hardware products
33 12 may be provided based on other financing models, such as pre-payment, capital
34 purchase, rent-to-own, purchase and trade-in, and other financial models, for example.

1 The hardware products 12 may be designed to meet a service level specified by the client.
2 For example, the client side 11 may be an Internet Web site, the hardware products 12
3 may be Web servers, and the number of Web servers leased may be chosen by the client
4 so that an expected peak demand at the client side 11 may always be satisfied through
5 operation of the Web servers. Under these assumptions, the hardware products 12 (Web
6 servers) may not realize 100 percent or near 100 percent utilization for much of any given
7 time period. As a consequence, and under a traditional hardware product leasing plan, the
8 client would pay for excess capacity that may be seldom used, in order to guarantee an
9 acceptable service level during hours of peak operation. The environment 10 solves this
10 problem by a flexible financing model based on a pay-per-use scheme. The pay-per-use
11 scheme provides that the client pay for hardware products 12 based, at least in part, on
12 metrics data acquired from the hardware products 12 by the mechanism 13. The metrics
13 data may relate to, or measure, some operational aspect of the hardware devices 12, such
14 as a period of time the hardware devices 12 are actually in use, for example. Other
15 metrics data, including configuration data, may also be used as a basis for billing in the
16 pay-per-use scheme.

17 The hardware products 12 that are leased to the client in the environment 10 may
18 be provided by an operator of the server side 15, or by an entity related to the operator of
19 the server side 15. Alternatively, the provider of the hardware products 12 and the
20 operator of the server side 15 may be unrelated entities.

21 The mechanism 13 may be provided at the client side 11 by the provider of the
22 hardware products 12, the operator of the server side 15, or another entity unrelated to the
23 provider or the operator. The mechanism 13 may be an appropriately programmed
24 hardware device that is physically distinct from the hardware products 12. The
25 mechanism 13 may be implemented as a hardware device in a rack mountable system in
26 which the hardware products 12 are also mounted. In this embodiment, the mechanism
27 13 may be a standalone device. The mechanism 13 may also be implemented on a
28 suitably programmed general purpose computer, including a laptop or notebook
29 computer, a desk top computer, a server, and a main frame computer. The mechanism 13
30 may not be resource-intensive, and may be implemented as a device with less computing
31 capability than the hardware products 12. The mechanism 13 may incorporate features
32 (not shown) that allow the client at the client side 11 to obtain information related to
33 operation of the hardware products 12. For example, the client may be able to query the

mechanism 13 to obtain a running bill for operation of the hardware products 12, or to obtain metrics data collected by the mechanism 13.

When the mechanism 13 is provided at the client side 11, the connection 14 may be any connection capable of transmitting digital data, and the connection 18 may be the Internet, or a similar public network capable of transmitting digital data.

In an alternative embodiment of the environment 10, the mechanism 13 may be located at the server side 15. In this embodiment, the connection 18 may be any medium capable of transmitting digital data, and the connection 14 may be a public network, such as the Internet, that is capable of transmitting digital data.

Figure 2 is detailed block diagram of one possible hardware pay-per-use system. A hardware pay-per-use system 100 includes a client side 110 and a server side 115. The client side 110 is coupled to the server side 115 by connection 118, client-side firewall 108 and server side firewall 119. The connection 118 may be any connection capable of transmitting digital data. In an embodiment, the connection 118 is a communications network, and the client side 110 is an Internet Web site. In an alternative embodiment, the connection 118 is a communications link in a local area network (LAN), and the client side 110 and the server side 115 are nodes in the LAN. Those of ordinary skill in the art will appreciate that the system 100 shown in Figure 2 can be adapted to any network or environment in which digital data are passed from one node to another node.

The client side 110 is shown with three hardware products 112 coupled to a metering mechanism 113, which may include a display 107. However, the client side 110 may include any number of hardware products 112. In an embodiment, additional metering mechanisms 113 may be emplaced at the client side 110 should the number of hardware products 112 exceed a capacity of a single metering mechanism 113. The functions of the metering mechanism 113, and its relation to the hardware products 112, will be described in detail later. Coupled to one or more of the hardware products 112 may be a metering agent, such as the agent 109. The hardware products 112 may also include bundled software, such as the bundled software 106.

In an alternate embodiment of the system 100, the metering mechanisms 113 are located at the server side 115 on the server side of the firewall 119. In this embodiment, the metering mechanism 113 communicates with other devices at the server side 115 using a digital data transmission medium, and communicates with the hardware products 112 at the client side 110 using Virtual Private Network (VPN) technology, or similar

1 technology, implemented on a public network, such as the Internet, or other network
2 capable of transmitting digital data through the firewalls 119 and 108.

3 The server side 115 includes a usage repository 120 that receives data from the
4 metering mechanism 113. The usage repository 120 includes means for receiving metrics
5 data associated with the hardware products 112, validating the metrics data, and storing
6 the data. In an embodiment, the means for receiving, validating, generating and storing is
7 a utility validation server 121. The usage repository 120 may also include means for
8 generating usage reports based on metrics data. The server 121 may store processed and
9 raw (unprocessed) data and the usage reports in one or more usage databases 123.

10 Coupled to the usage repository 120 are a portal 130 and a billing and accounting
11 system 140. The portal 130 provides communications means that allow a client at the
12 client side 110 to interact with the server side 115, and provide a means for bill
13 presentation and payments in the hardware pay-per-use system 100. The portal 130 also
14 allows the client at the client side 110 to view data associated with the hardware products
15 112. In an embodiment, the portal 130 may provide for display of data from the server
16 side 115 onto the display 107 at the client side 110. An example of this data includes
17 hardware product usage reports that may be generated at the usage repository 120. The
18 billing and accounting system 140 provides means for generating billing information,
19 receiving and crediting payments from the client side 110, completing other
20 administrative tasks and storing data related to these functions.

21 Returning to the client side 110, the hardware products 112 may be servers that
22 are leased from an operator of the server side 115. The hardware products 112 may also
23 be other leased, computer-related hardware devices, including printers, desktop
24 computers, and other hardware devices. In addition to a leasing model, other financial
25 models, such as pre-payment, capital purchase, rent-to-own, purchase and trade-in, and
26 other financial models may be used to provide the hardware products 112. Although the
27 system 100 shown in Figure 2 illustrates the hardware pay-per-use concept in the context
28 of a networked computer system, i.e., the system 100, the hardware pay-per-use concept
29 may be used for other hardware environments in which metrics data related to operation
30 of the hardware products can be collected from the hardware products and provided to a
31 remote location for usage and billing purposes. In another embodiment of the system
32 100, the hardware products 112 may be acquired from a hardware vendor, and the
33 monitoring and billing functions may be executed by a third-party vendor. In still another
34 embodiment, the system 100 is a LAN with the client side 110 as one of one or more

1 nodes in the LAN, and the server side 115 as a central node on the LAN. In this later
2 embodiment, the server side 115 tracks hardware product usage by the client side 110,
3 and may establish internal billing for use of the hardware products 112.

4 The metering mechanism 113 acquires usage or metrics data from one or more of
5 the hardware products 112. The metering mechanism 113 may be a standalone hardware
6 device that is suitably programmed to acquire the metrics data. For example, the
7 metering mechanism may be a rack-mounted component coupled to the hardware
8 products 112. Alternatively, the metering mechanism 113 may reside on a non-pay-per-
9 use hardware component, such as an administrative server, for example, at the client side
10 110. In an embodiment, the metering mechanism 113 contains metrics-data acquisition
11 software, such as Hewlett-Packard Open View Internet Usage Manger (IUM) running as
12 the only application on a separate, no maintenance, Linux-based system residing at the
13 client side 110. In yet another embodiment in which the metering mechanism 113 resides
14 at the server side 115, the metering mechanism 113 may be a standalone hardware device,
15 or may be incorporated into one or more components on the server side 115, such as the
16 usage repository 120, for example. When the metering mechanism 113 is implemented at
17 the server side 115, VPN technology, or other similar technology that allows the
18 hardware products 112 to communicate with the metering mechanism 113, may be used
19 in connecting the hardware products 112 to the server side 115.

20 The metering mechanism 113 may acquire the metrics data on a periodic or non-
21 periodic basis. One approach to collecting the metrics data relies on a polling operation.
22 In the polling operation, the Internet protocol (IP) addresses of each of the hardware
23 products 112 is entered into the metering mechanism 113. The entry of the IP addresses
24 may be completed using a graphical user interface (GUI), for example. The metering
25 mechanism 113 then polls the hardware products 112 at the client side 110 using the IP
26 addresses in order to retrieve the metrics data. The hardware products 112 receive the
27 polling command, and initiate action to collect the required metrics data. Such collection
28 may rely on the metering agent 109, which may be a Windows® or Linux agent, for
29 example, incorporated into each of the hardware products 112. In addition, each of the
30 hardware products 112 may have a different polling interval, even for like or similar
31 hardware products 112.

32 In an alternative to polling, the metering mechanism 113 may rely on the metering
33 agents to collect the metrics data without polling. In this embodiment, metering agents,
34 such as the metering agent 109, collect the metrics data continually or at specified

collection intervals and initiate communication with the metering mechanism 113. The metering mechanism 113 may be set to receive metrics data from the metering agents 109.

The metering mechanism 113 may acquire metrics data several times per hour, depending on the type of metrics data that is being collected. For example, the metering mechanism 113 may be set to acquire data every 20 minutes for a total of 72 intervals per day. Other acquisition intervals, however, may be specified depending on the type of metrics data being collected. Frequent acquisition may be desired for instantaneous, or snapshot metrics; however, frequent polling would not be as critical for cumulative metrics. The metering mechanism 113 may have a single acquisition interval in order to simplify matters.

The metering mechanism 113 may acquire metrics data from the hardware products 112 using a variety of techniques. The metrics data may be acquired in a variety of formats. The metering mechanism 113 may acquire different metrics data from different hardware products 112, and the hardware products 112 at any one client side need not be identical or even similar types of hardware devices. The metering mechanism 113 may perform some pre-processing of the metrics data, and may send the pre-processed metrics data to the usage repository 120 after suitable compression and encryption.

The metering mechanism 113 may communicate with the hardware products 112 through a network management protocol such as Simple Network Management Protocol (SNMP) or Web-Based Enterprise Management (WBEM) protocol, both of which allow polling of information. The metering mechanism 113 and the hardware products 112 also can communicate using a Desktop Management Interface (DMI), or similar framework for network management. The metering mechanism 113 and the hardware products 112 may communicate and transmit data using protocols that are not specifically dedicated to network management, such as Hypertext Transport Protocol (HTTP) or Secure HTTP (HTTP/S).

As noted above, the hardware products 112 may incorporate the metering agent 109 to communicate with the metering mechanism 113. The implementation of the metering agent 109 will depend on the particular communication protocol being used. In a SNMP implementation, the metering agent 109 is implemented as a SNMP agent or sub-agent. If WBEM/DMI is the communication protocol, a WBEM/DMI data provider serves as the metering agent 109. A CGI program accessible to a Web server could be

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1 used as the metering agent 109 if HTTP or HTTP/S is used as the communication
2 protocol.

3 Metrics data returned by the hardware products 112 may use a standardized data
4 structure such as one specified by management information base (MIB) for SNMP or by
5 the Managed Object Format (MOF) for WBEM. In a SNMP implementation, for
6 example, a MIB can be specified for returning certain data to the metering mechanism
7 113. The MIB could be compiled into a data structure and downloaded to the metering
8 agent 109 (implemented, for example, as a SNMP subagent) where the data structure
9 would be used in collecting data. Other data structures may be used to implement the
10 transfer of the metrics data between the hardware products 112 and the metering
11 mechanism 113.

12 The particular metrics data gathered from the hardware products 112 depend on
13 the particular hardware product 112 and a particular business model for charging for use
14 of the hardware products 112. One type of metrics data that may be acquired is a
15 snapshot metric, which represents a snapshot of the current state of the hardware products
16 112 at the client side 110. One common type of snapshot metric, for example, is the
17 number of hardware products 112 operating at the client side 110 at any one time.
18 Cumulative metrics data, which measure the total accumulated value of a given
19 parameter, may also be acquired by the metering mechanism 113. Such cumulative
20 metrics data include the number of transactions or the number of files being produced for
21 a given pre-determined time interval, for example. Other metrics data include central
22 processing unit (CPU) utilization or execution time and input/output (I/O) metrics such as
23 number of I/O reads or writes. Still other metrics data include how much memory out of
24 available memory is being used at any time, how much hard disk, or other mass storage,
25 is used at any time; bandwidth-related metrics such as the number of megabytes
26 transmitted through a network interface card (NIC) over a given time; the number of files
27 accessed over a given time; and the number of connected users, for example.

28 The client may also specify (and the server side operator agree to) client-supplied
29 metrics data on which the pay-per-use bill or invoice is based. For example, the client
30 side 110 may be an online brokerage company. In this example, the pay-per-use bill may
31 be based on a number of trade transactions processed through the brokerage company's
32 Web server(s) (the hardware products 112) over a given time. The number of
33 transactions may be determined by a metering agent provided by the server side operator
34 or other third-party entity, where the metering agent is installed on the hardware products

1 112 at the client side 110, as described above. Thus, the system 100 is able to
2 accommodate customized schemes for reporting and using metrics data so as to most
3 accurately account for hardware product usage by a specific client.

4 The metering mechanism 113 may return the metrics data in a specific pre-
5 determined data interface, such as a colon-separated variable text format or rows of
6 variable/value groups, that is compatible with the metering mechanism 113. The metrics
7 data may be in binary format or in text format, for example.

8 The metering mechanism 113 may periodically report or transmit the accumulated
9 metrics data to the server side 115. The reporting periodicity may be determined on a
10 calendar basis, on an accumulated number of bytes of data, or some other basis. For
11 example, the metering mechanism 113 may accumulate one days worth of metrics data
12 from the hardware products 112. At a specified time, the metering mechanism 113 may
13 establish communications with the server side 115, and then upload the accumulated
14 metrics data.

15 When implemented at the client side 110, the metering mechanism 113 may
16 acquire the metrics data from the hardware products 112, and, at a specified time, may
17 establish communications with the server side 115 to transmit the metrics data. Such
18 communications may be established by the metering mechanism 113 using an IP address
19 of the server side 115 to open a communications path, for example. In this embodiment,
20 metrics data transmission is initiated by the metering mechanism 113, and the server side
21 115 may initiate queries, such as e-mail messages with the client side 110. The metrics
22 data are then "pushed" to the server side 115.

23 When implemented at the client side 110, the metering mechanism 113 may
24 transmit the metrics data to the server side 115 using a variety of known protocols, and
25 network transport mechanisms, including HTTP and HTTPS, for example. The
26 transmission may be automatic, using a proxy server (not shown) at the client side 110,
27 and/or Network Address Translation (NAT) to communicate through the firewalls 108
28 and 119 over the Internet. The metering mechanism 113 may also transmit the metrics
29 data using e-mail by way of the Internet.

30 When implemented at the server side 115, as described above, the metering
31 mechanism 113 may initiate acquisition of the metrics data from the hardware products
32 112 by, for example, using an IP address of the client side 110 and the hardware products
33 112. The metering mechanism 113 then "pulls" the metrics data from the client side 110.

When implemented at the server side 115, the metering mechanism 115 may use network transport mechanisms and protocols, as described above, to acquire the metrics data from the hardware products 112.

The metering mechanism 113, when implemented at the client side 110, may receive any patches, or software updates from the server side 115. The metering mechanism 113 may query the server side 115 periodically, such as daily, to receive such updates. Alternatively, the metering mechanism 113 may receive the updates upon communicating with the server side 115 for the purpose of transmitting the metrics data. Thus, the metering mechanism 113 incorporates the capability to be dynamically updated. Similarly, the metering mechanism 113 may receive patches for updating operation of one or more of the hardware products 112.

The metering mechanism 113 also provides the client side 110 with the means for updating a configuration of the hardware products 112. For example, should an additional hardware product 112 be added at the client side 110, the metering mechanism 113 can provide updated hardware product information to the server side 115, including an identity of the additional hardware product 112, and any metrics data that will be gathered from the new hardware product 112. The stored hardware product configuration can also be downloaded to the client side 110 should an existing metering mechanism 113 be replaced, or should an additional metering mechanism 113 be added at the client side 110.

The metering mechanism 113 may incorporate many components or features that allow operation in a variety of network environments. Figure 3 is a block diagram showing an embodiment of the metering mechanism 113 that may be implemented at the client side 110. The metering mechanism 113 includes a rules engine 151, a processor 153, a display driver 155, a communications engine 157, a data acquisition engine 159, and a database 161. The rules engine 151 may be programmed with generic and specific rules that relate to the capture and reporting of metrics data from the hardware products 112. For example, the metering mechanism 113 may be designed, for the specific client side 110, to continually acquire CPU utilization, and to record CPU utilization every five minutes. The rules engine 151 may be programmed to require that the CPU utilization value reported to the server side 115 be a peak CPU utilization for each five minute interval. Alternatively, a rule could specify that an average CPU utilization for each five minute interval is to be reported to the server side 115. The rules in the rules engine 151 may also relate to a pay-per-use pricing plan agreed to by the client and the server side

operator. For example, the pay-per-use pricing plan may specify a first billing rate, which may be a flat or minimum fee, if average CPU utilization over a 24-hour period is less than 20 percent, and a second billing rate, which may vary, if the CPU utilization is equal to, or greater than, 20 percent.

The processor 153 may provide a variety of computing functions for the metering mechanism 113 and may control operation of the metering mechanism components. The processor 153 may also provide some pre-processing of the metrics data acquired from the hardware products 112. For example, the processor 153 may produce an average of CPU utilization for each five minute interval in a day. The processor 153 operates with the rules engine 151 to ensure that metrics data as specified by the pay-per-use pricing plan is acquired, processed and packaged for transmission to the server side 115. For example, if the pay-per-use pricing plan specifies that the hardware product financing rate will be based on average CPU utilization, with the average determined over each five minute interval, the processor 153 will compute the average CPU utilization, and will make the average CPU utilization available for transmission to the server side 115. The processor 153 may also incorporate certain data path integrity checks. For example, the processor 153 may incorporate routines for testing the hardware product to metering mechanism transport mechanism, such as SNMP, WBEM or HTTP, by obtaining a known response from the metering agent 109.

The display driver 155 may include software required to display information to the client at the client side 110. The information may be displayed on a monitor, a printer, or other display device that is coupled to the metering mechanism 113. The information may also be displayed over the network 118 to a Web browser installed on a hardware device at the client side 110. Examples of information that may be displayed at the client side include instantaneous and average CPU utilization, total or average CPU utilization over 24 hours, and other metrics data, including pre-processed metrics data collected at the metering mechanism 113 and diagnostic and help information.

The communications engine 157 includes the necessary programming to encrypt, compress, and package the metrics data, including pre-processed metrics data, for transmission to the server side 115 in a format that is compatible with the connection 118 and the server side components.

The data acquisition engine 159 includes the programming needed to acquire data from the hardware products 112. The programming includes the necessary interfaces to communicate with any metering agents installed on the hardware products 112. The

1 programming may also dictate the manner in which metrics data is to be acquired. For
2 example, the programming may specify that the metering mechanism 113 is to poll each
3 of the hardware products 112 at a specific interval (e.g., every five minutes) to retrieve
4 the required metrics data. The data acquisition engine 159 may also digitally sign the
5 metrics data so that any data tampering may be detected.

6 The database 161 stores a variety of data related to the pay-per-use pricing plan.
7 The database 161 may store metrics data, including pre-processed metrics data, prior to
8 transmission of the metrics data to the server side 115. For example, the database 161
9 may store metrics data for 24 hour intervals, with the metering mechanism 113
10 transmitting the metrics data to the server side 115 every 24 hours. The database 161
11 may continue to store the metrics data until the metering mechanism 113 receives a
12 direction from the server side 115 that the metrics data may be deleted from the database
13 161. In this way, the server side 115 may validate, and ensure the accuracy and adequacy
14 of, the metrics data before the metrics data are deleted. The database 161 may store other
15 data and information, such as hardware product configuration, bills or invoices, and other
16 information related to the operation and administration of the pay-per-use pricing plan.

17 As noted above, the metering mechanism 113 periodically transmits the metrics
18 data to the server side 115. The periodicity for reporting metrics data may vary from
19 client side to client side, and within a specific client side, may vary from hardware
20 product to hardware product. In an embodiment of the system 100, the metrics data are
21 transmitted to the server side 115 daily. If, after a specified time, such as three days, the
22 server side 115 has not received any metrics data from the client side 110, an e-mail
23 notification may be sent to a specified e-mail address at the client side 110. Alternatively,
24 or in addition, should metrics data for the client side 110 not be received at the server side
25 115, then the client side 110 may be charged a set fee for the period for which no metrics
26 data were delivered. For example, the client could be invoiced at 50 percent of maximum
27 utilization for every period not covered by the metrics data. The usage repository 120,
28 and in particular the validation server 121, then process the collected metrics data as a
29 step in completing a bill or invoice for usage of the hardware products 112. The
30 validation server 121 may decrypt and decompress the metrics data, and then execute a
31 number of routines to validate the data prior to processing for bill generation.

32 The validation server 121 may perform one or more validation or audit functions
33 based on the metrics data received from the client side 110. A first, or configuration,
34 validation function may relate to ensuring an original, approved configuration of the

hardware products 112 at the client side 110 has not been altered or modified by the client or some other entity. The configuration validation may be based on a configuration file for the client side 110 that is stored in the usage database 123. As noted above, as the hardware product configuration at the client side 110 changes (through approved processes, such as revised financing arrangements, or hardware product upgrades), the hardware product configuration file for the client side 110 may be updated. The hardware product configuration, in the case of a Web server, for example, may be changed by adding or subtracting a processor, adding or subtracting memory, or adding or subtracting hard drives.

As an alternative means for validating the configuration, the validation server 121 could note the hardware product configuration when metrics data are received from the client side 110, and may store this configuration in the usage database 123. The next time that the validation server 121 receives metrics data from the same client side 110, the validation server 121 may receive the current hardware product configuration. The validation server 121 may then compare the current hardware product configuration to the previous hardware product configuration stored in the usage database 123. Any differences in hardware product configuration may be noted, and may cause the validation server 121 to execute a specific action, including, for example, generation of an error message for display to operators of the server side 115. An updated hardware configuration file may be available to the client through the metering mechanism 113, or, as discussed below, through the portal 130.

Other validation functions may relate to the format and acceptability of the metrics data. For example, the validation server 121 may ensure the metrics data are not corrupted, that the metrics data received from the client side 110 falls within a range of expected values for the data, and other validation checks. As a specific example, if the client side 110 has three Web servers as the hardware products 112, and the received metrics data relates to hours or percentage of CPU utilization, then the maximum number of hours for all three Web servers in one day would be 24 hours each, and the maximum percent CPU utilization would be 100 percent. Any metrics data exceeding these maximum values would be in error, and the validation server 121 could note the error event, halt processing, and generate an error message. The validation server 121 could incorporate other criteria or rules by which to judge the accuracy and adequacy of the received metrics data. The validation server 121 may also check the received metrics data to determine if someone has tampered with the metrics data as collected at the

1 hardware products. This tamper checking process may be executed by using the digital
2 signature, mentioned above, that may be appended to the metrics data by the metering
3 mechanism 113. Other error-checking and testing routines may be incorporated into the
4 system 100. For example, the integrity of the client side to server side transport
5 mechanism, where the transport mechanism uses HTTP or HTTPS protocols, may be
6 verified by uploading a test file from the metering mechanism 113 to the usage repository
7 120.

8 The usage database 123 stores metrics data, including metrics data pre-processed
9 by the metering mechanism 113 and processed by the validation server 121, and
10 unprocessed metrics data for each of the connected client sides 110. The usage database
11 123 also stored hardware product configuration data, usage reports, and other data related
12 to operation and administration of the pay-per-use pricing plan.

13 Returning to Figure 2, the portal 130 serves as a communications interface
14 between the client side 110 and the server side 115. The portal 130 provides means by
15 which the client may view data at the server side 115, and means for bill presentment and
16 payment. The portal 130 includes a usage reports mechanism 131 by which the client
17 may be presented with information related to operation of the hardware products 112. In
18 particular, the usage reports mechanism 131 may provide the client with access to all
19 processed and unprocessed metrics data for the client side 110. The usage reports
20 mechanism 131 may also provide means for the client to communicate with the server
21 side 115, to inquire about the hardware products 112, the pay-per-use lease plan and other
22 administrative and accounting matters. Access to the portal 130 by the client may be
23 controlled using various security measures such as a user name and password, for
24 example. A bill presentation mechanism 133 may be used to provide the client side 110
25 with an electronic copy of a current bill or invoice. The mechanism 133 may provide the
26 invoice as an e-mail attachment, a down loadable electronic file posted on a server Web
27 site, or any other form of electronic bill presentment. A bill payment mechanism 135
28 may allow the client to pay for lease of the hardware products 112 using a standard form
29 of electronic funds transfer; payment by credit card or other form of payment over a
30 communication network. The bill payment mechanism 135 may also provide a toll-free
31 (800) number by which the client can call to arrange a payment on the invoice.

32 The billing and accounting system 140 includes a billing system 141, a
33 administration system 143, and a billing/administration database 145. The billing system
34 141 receives usage data from the usage repository 120, and generates a bill or invoice for

1 presentment to the client using the portal 130. The administration system 143 performs
2 various administrative function for the server side 115. The database 145 stores various
3 billing and administrative data, including client data.

4 As shown in Figure 2, the billing and accounting system 140 is incorporated into
5 the server side 115. However, the billing and accounting system 140 may be located at a
6 site remote from the server side 115, and may be operated by an entity other than the
7 server side operator.

8 Figure 4 is a flowchart illustrating an operation 200 of the system 100 of Figure 2
9 in which the metering mechanism 113 is located at the client side 110. The operation 200
10 relates to metrics data collection and billing, and begins in block 205. In block 210, the
11 metering mechanism 113 polls the hardware products 112 at the client side 110 in order
12 to retrieve metrics data. In block 215, the hardware products 112 receive the polling
13 command, and initiate action to acquire/or provide the required metrics data. Such
14 acquisition may rely on a metering agent incorporated into each of the hardware products
15 112. In addition, each of the hardware products 112 may have a different polling interval,
16 even for like or similar hardware products 112. The hardware products 112 then transmit
17 the metrics data to the metering mechanism 113.

18 In an alternative to polling, the metering mechanism 113 may rely on the metering
19 agents to provide the metrics data without polling. In this embodiment, the metering
20 agents collect the metrics data at specified collection intervals and initiate communication
21 with the metering mechanism 113. The metering mechanism 113 may be set to receive
22 metrics data from the metering agents. The metering mechanism 113 may collect metrics
23 data several times per hour, depending on the type of metrics data that is being collected.
24 For example, the metering mechanism 113 may be set to collect data every 20 minutes for
25 a total of 72 intervals per day.

26 In yet another alternative, the metering mechanism 113 may access certain
27 operating data related to the hardware products 112 in order to gather the metrics data.

28 In block 220, the metering mechanism 113 stores the collected metrics data. In
29 block 225, the metering mechanism 113 may perform any required pre-processing of the
30 acquired metrics data. Any pre-processed metrics data may then be stored in a database
31 in the metering mechanism 113.

32 In block 230, the metering mechanism 113 encrypts, compresses and packages the
33 metrics data for transmission to the server side 115, and then transmits the data package.
34 Transmission of the data package may normally be initiated by the metering mechanism

1 113, when the metering mechanism 113 is implemented at the client side 110. When
2 implemented at the server side 115, the metric mechanism 113 may initiate on-demand
3 transmission of the metrics data. In both embodiments, the transmission may occur at
4 pre-determined intervals, or when other criteria, such as accumulation of a specified
5 number of bytes, are satisfied.

6 In block 235, the validation server 121 at the server side 115 receives the data
7 package, decompresses and decrypts the data package, stores the decrypted data, and
8 performs any desired data validation routines, including routines to verify the
9 configuration of the hardware products 112. In block 237, the validation server 121
10 determines, based on execution of the validation routines, if the metrics data are valid,
11 and if the hardware product configuration is unchanged. If both conditions are met, the
12 operation moves to block 240. Otherwise, the operation 200 moves to block 239, and an
13 error message is generated. Following block 239, the operation 200 moves to block 270
14 and ends.

15 In block 240, the validation server 121 processes the metrics data according to the
16 pay-per-use pricing plan for the client side 110. In block 245, the processed metrics data
17 are saved in the usage database 123.

18 In block 250, after sufficient processed metrics data have been stored in the usage
19 database 123, the validation server 121 generates a usage report, saves the usage report in
20 the usage database 123, and provides the usage report to the portal 130 and the billing and
21 accounting system 140. In block 255, the billing system 141 generates an electronic
22 invoice, and posts the invoice at the portal 130. In block 260, the portal 130 presents the
23 invoice to the client side 110. Such presentment may be by way of an e-mail notification,
24 or by sending the invoice directly to the client side 110. In block 265, the server side 115
25 receives payment based on the invoice. Such payment may be by way of electronic funds
26 transfer, for example. The operation 200 then moves to block 270 and ends.

27 While the hardware pay-per-use system and corresponding method have been
28 described in connection with exemplary embodiments, one of ordinary skill in the art will
29 readily recognize that the concepts discussed herein may be extended to other variations
30 and embodiments, and that this application would cover those variations.